

## Sir Michael Barber

Sir Michael Barber is a world-leading authority on the effectiveness of government. He is the founder and chairman of Delivery Associates which has worked with government leaders in the developing and developed world to enable them to deliver their domestic policy priorities. These include the governments of Ethiopia, Canada, New South Wales in Australia and Peru. He personally leads high-stakes engagements with political leaders, such as quarterly cabinet retreats in Canada with PM Justin Trudeau, to help them adopt the delivery approach.

Over the past 18 years he has worked on delivery and system-wide reforms in more than 50 countries. Governments and large public organisations (from the Louisiana school system to the Malaysian government) have adopted elements of the 'deliverology' approach. International organizations including the Organization for Economic Co-operation and Development (OECD), the World Bank, DFID, and the IMF have sought his advice and guidance. Since 2009, on behalf of the British Government, he has visited Pakistan more than 50 times to drive delivery of improved outcomes in the education and health systems of Punjab (a state of over 110 million people).

In 2001, he founded the Prime Minister's Delivery Unit in No10, Downing Street, which he ran until 2005. In this role he was responsible for ensuring delivery of the government's domestic policy priorities across health, education, crime reduction, criminal justice, transport and immigration. The sustained focus on delivery from the heart of government, and the processes the PMDU developed, were a significant innovation in government, of interest to numerous other countries and global institutions such as the IMF and the World Bank. In 2005, he was knighted for his services to improving government.

From 2005 to 2011 he was a partner at McKinsey and Company and head of the global education practice. As Chief Education Advisor at Pearson (2011 to 2017), Michael led a worldwide programme of efficacy and research, playing a particular role in Pearson's strategy for education in the poorest sectors of the world, especially in fast-growing developing economies.

In 2017 he was commissioned by Her Majesty's Treasury to review efficiency and public value. His report "Delivering better outcomes for citizens: practical steps for unlocking public value" was published with the budget in 2017. In April 2017 he became the first Chair of the new Office for Students which regulates the higher education sector in England.

He has published several books including **Accomplishment: How to Achieve Ambitious and Challenging Things** (Penguin 2021), **How to Run a Government so that Citizens Benefit and Taxpayers Don't go Crazy** (Penguin, 2015) and **Deliverology 101 (2011)** a comprehensive guide to system reform and delivery. While at McKinsey, he co-authored two major education reports: **How the world's most improved school systems keep getting better** (2010) and **How the world's best-performing schools come out on top** (2007).

He is a distinguished visiting scholar at Harvard School of Public Health and holds honorary doctorates from The University of Exeter, The University of Wales and The University of Warwick. In January 2022, Michael was appointed Chancellor of the University of Exeter.